

Culture by Chance,  
or by Design?

Leveraging your culture as a  
competitive advantage





# Values vs. Behaviors

## VALUES

- Integrity
- Quality
- Respect
- Innovation

IDEAS

## BEHAVIORS

- Honor commitments
- Practice blameless problem-solving
- Be a fanatic about response time
- Get clear on expectations

ACTIONS

# Behaviors (Fundamentals) bring clarity to your expectations

➤ 10. DELIVER LEGENDARY SERVICE.

➤ 11. TAKE ACTION.

✓ 12. PRACTICE BLAMELESS PROBLEM-SOLVING.

Demonstrate a relentless solution focus, rather than pointing fingers or dwelling on problems. Identify lessons learned and use those lessons to improve ourselves and our processes so we don't make the same mistake twice. Get smarter with every mistake. Learn from every experience.

➤ 13. SPEAK OPENLY AND HONESTLY.

➤ 14. LISTEN TO UNDERSTAND.

## Biggest mistake in doing this work

~~Making the process too collaborative~~

# Brainstorming Behaviors



- “If I could only get my people to more consistently do this . . . .”
- “I’m always ranting about . . . .”
- “It drives me nuts when I see my people do this . . . .”
- “If I could somehow find 2 or 3 more people like . . . .”

### At Your Table:

Write 2 behaviors that, if practiced more consistently by your team members, would make a significant difference in your department's performance. For each, write a title and a description.



### At Your Table:

Choose 2 people to share a behavior they wrote (title and description) and provide feedback/suggestions on how to bring even more clarity to the writing.

## Suggestions for writing good behaviors

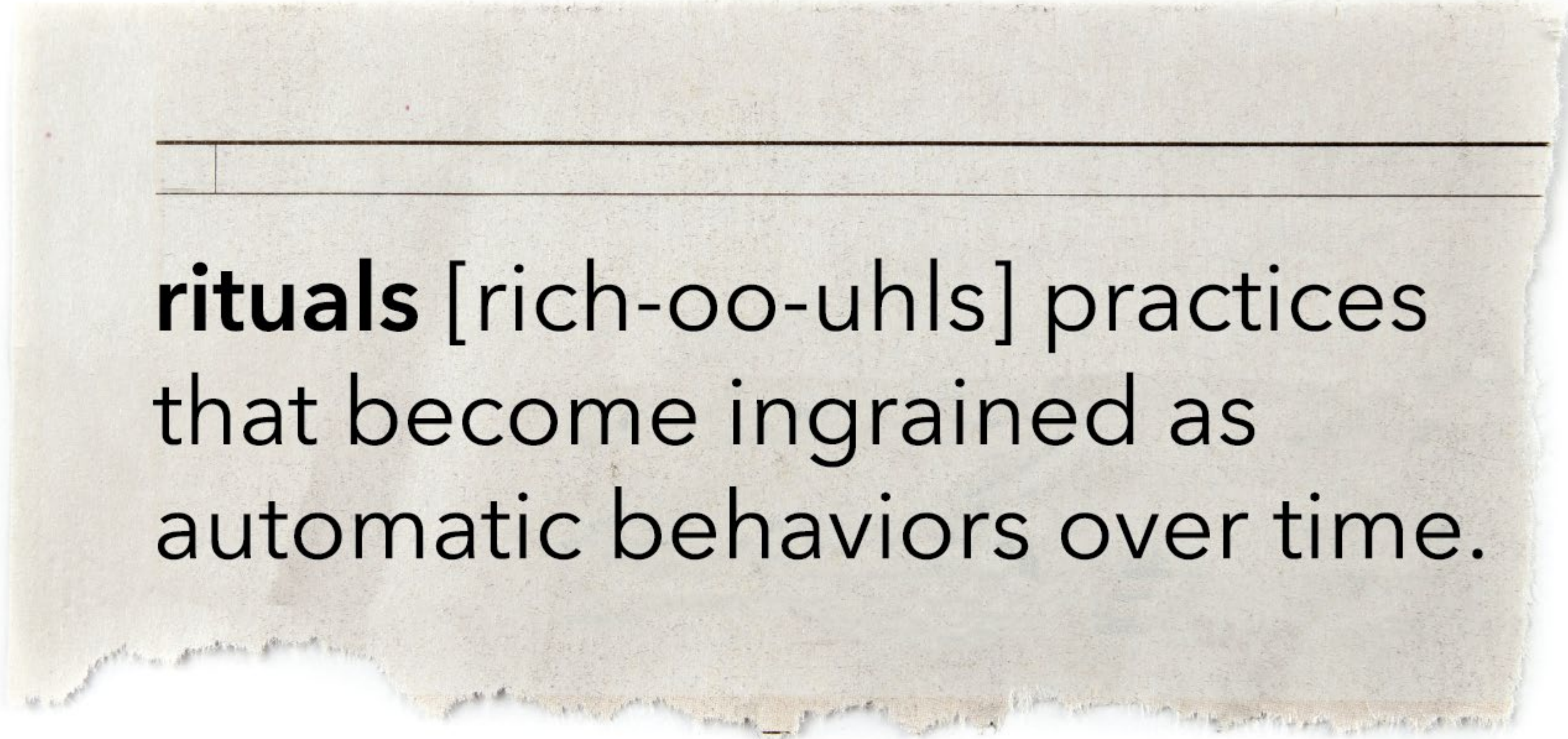
- Make every title an action
- Each description should answer the question, “What do you want people to do?”
- Picture someone who’s a good example of this behavior. What do you see them do?
- What would you say to someone if you were explaining what you’d like them to do?
- Avoid “we” statements
- One set of behaviors for all team members
- Don’t worry about the number

**“Aspirational” vs “Who we are today?”**





# Rituals

A piece of torn, aged paper with a definition of rituals. The paper has a light beige color and a rough, deckled edge. It features a horizontal line near the top and a small square box on the left side, just below the line. The text is written in a black, sans-serif font.

**rituals** [rich-oo-uhls] practices  
that become ingrained as  
automatic behaviors over time.

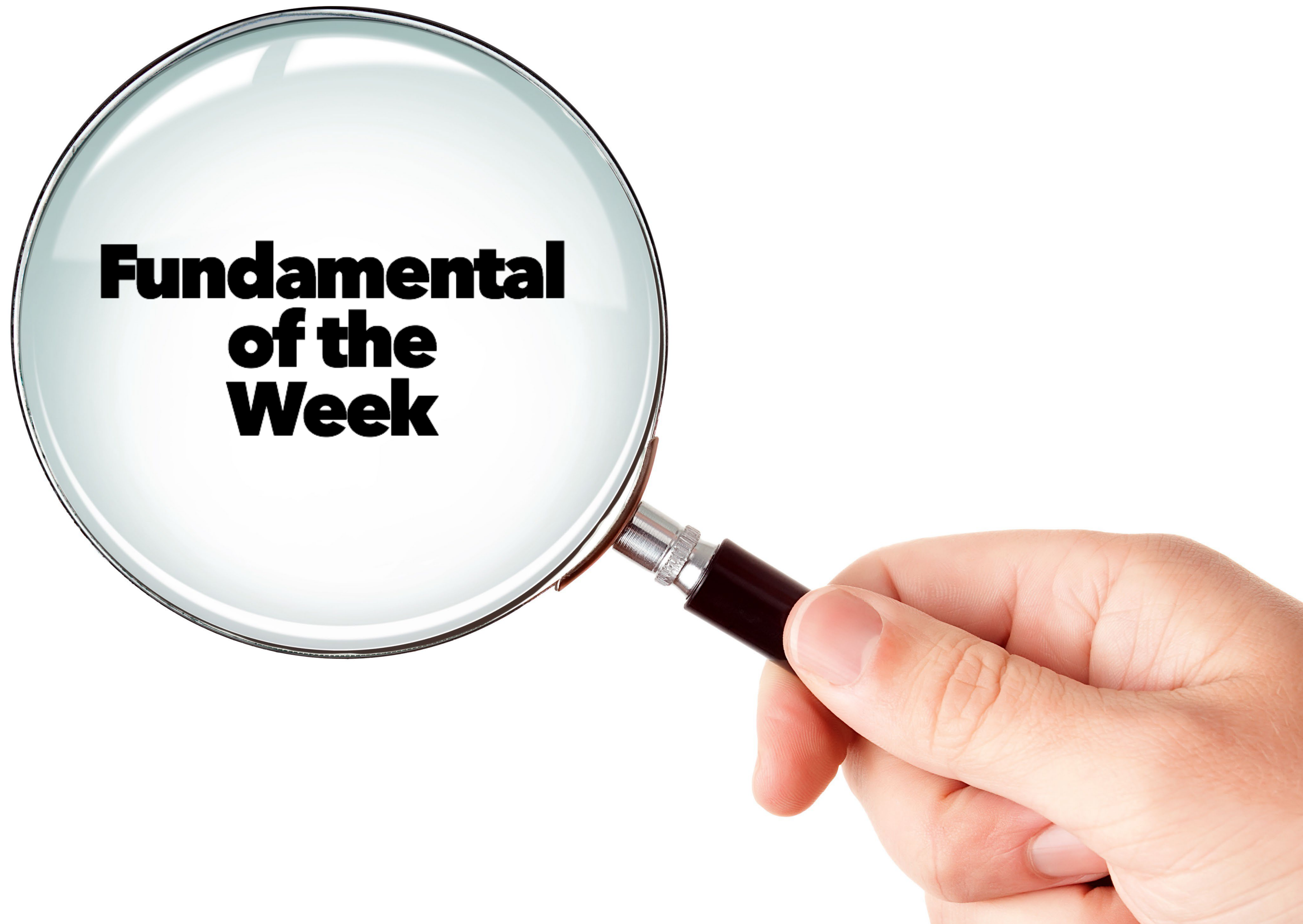


# Rituals





Rituals create a structured way to focus on one behavior each week



## An example of a weekly ritual

### Meeting Agenda

1. Fundamental of the Week

2. Sales forecast

3. Financial projections

4. Expansion planning

and development



## Two key lessons about rituals

- The power in “cyclical rituals”
- Leveraging existing rituals (habit stacking)

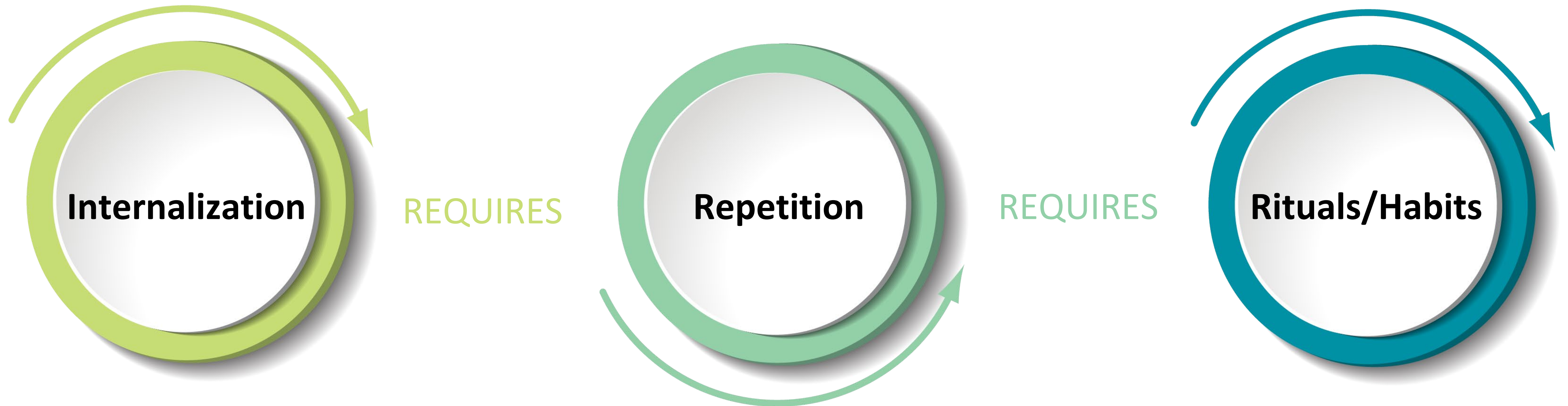
### At Your Table:

Share one example of how you could leverage an existing ritual to incorporate a "Fundamental of the Week" lesson or discussion.

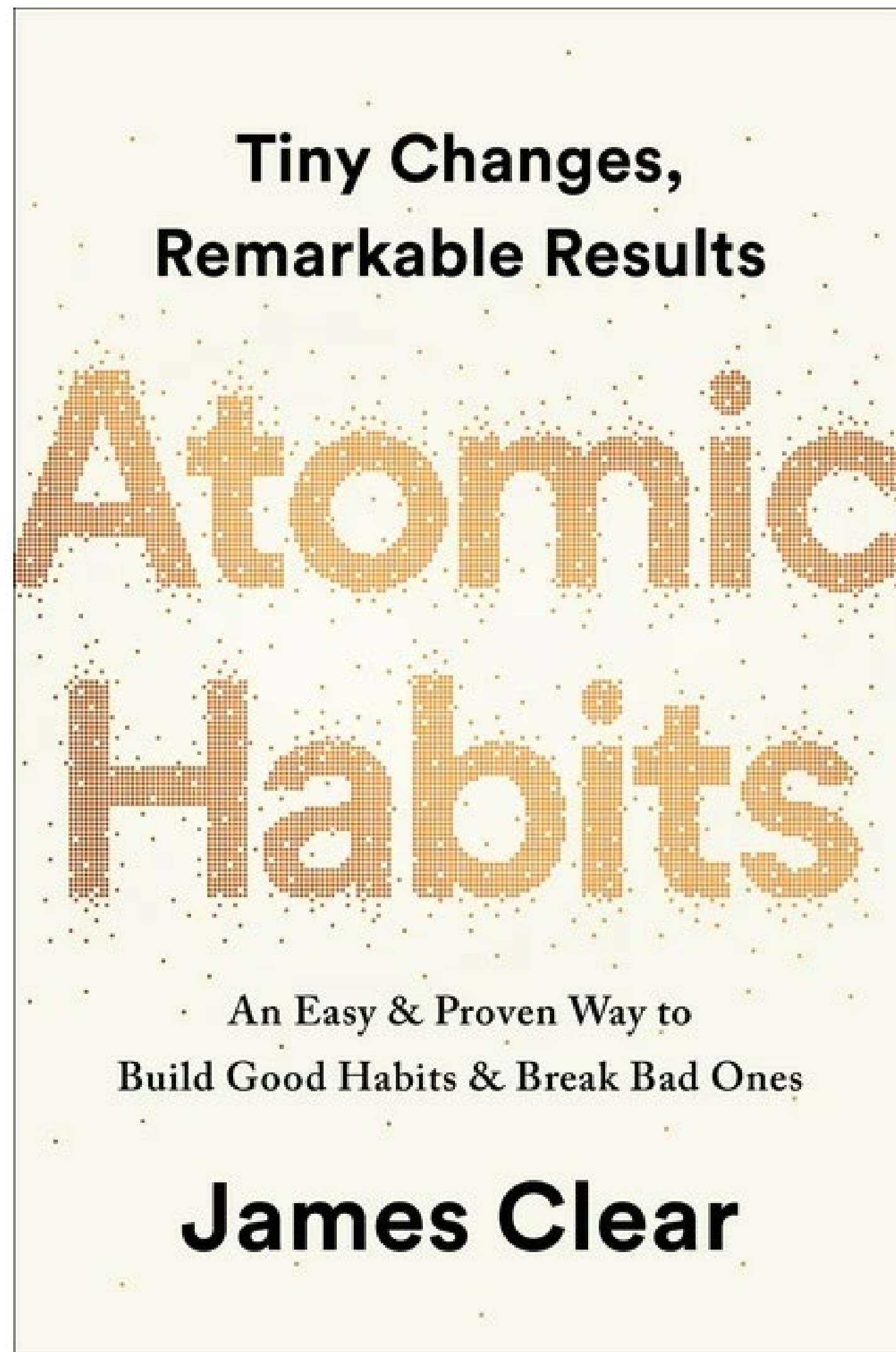
# The Key to Success



# Behavior change



# Habits/Rituals are the Key to Success



“We don’t rise to the level of our goals. We sink to the level of our systems (habits).”  
– James Clear

World-class speakers have  
world-class substance by design.

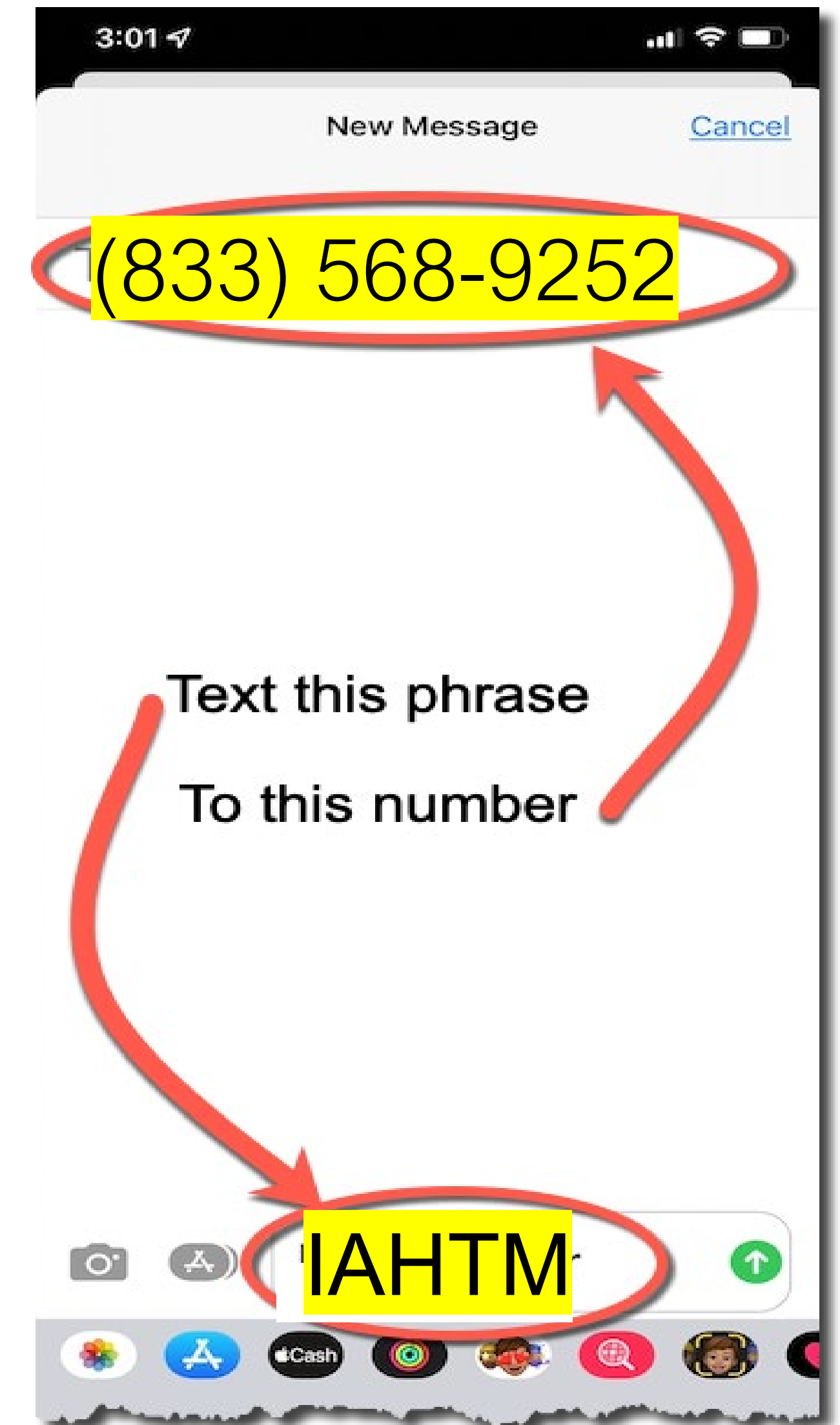




## The 12-minute video

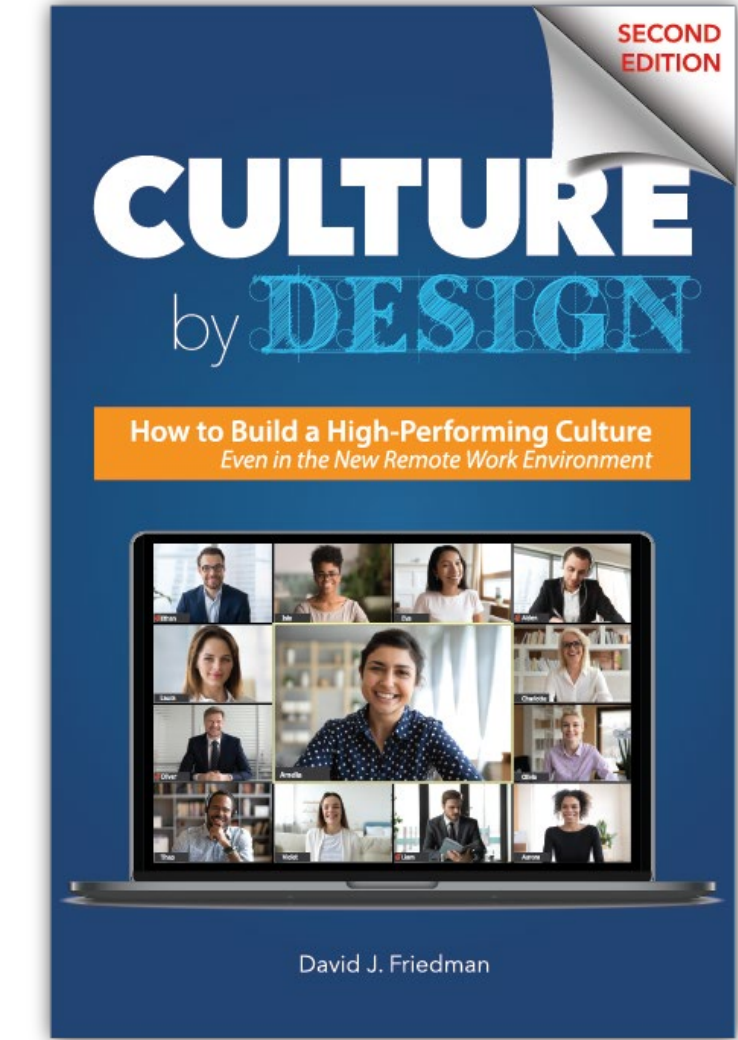
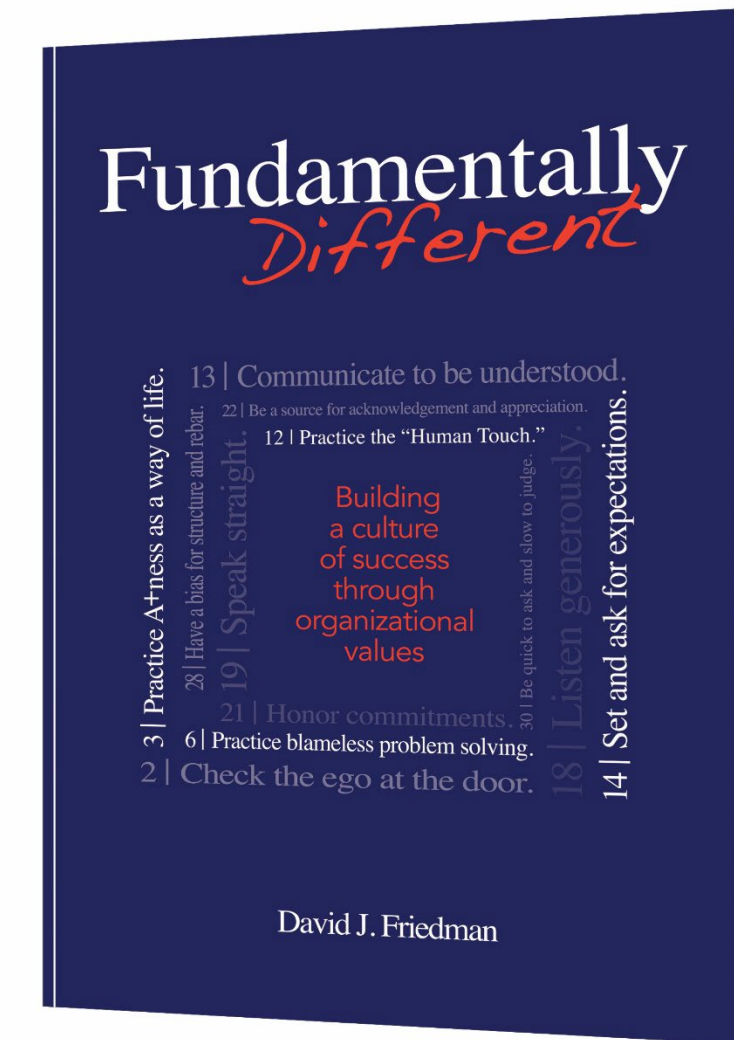
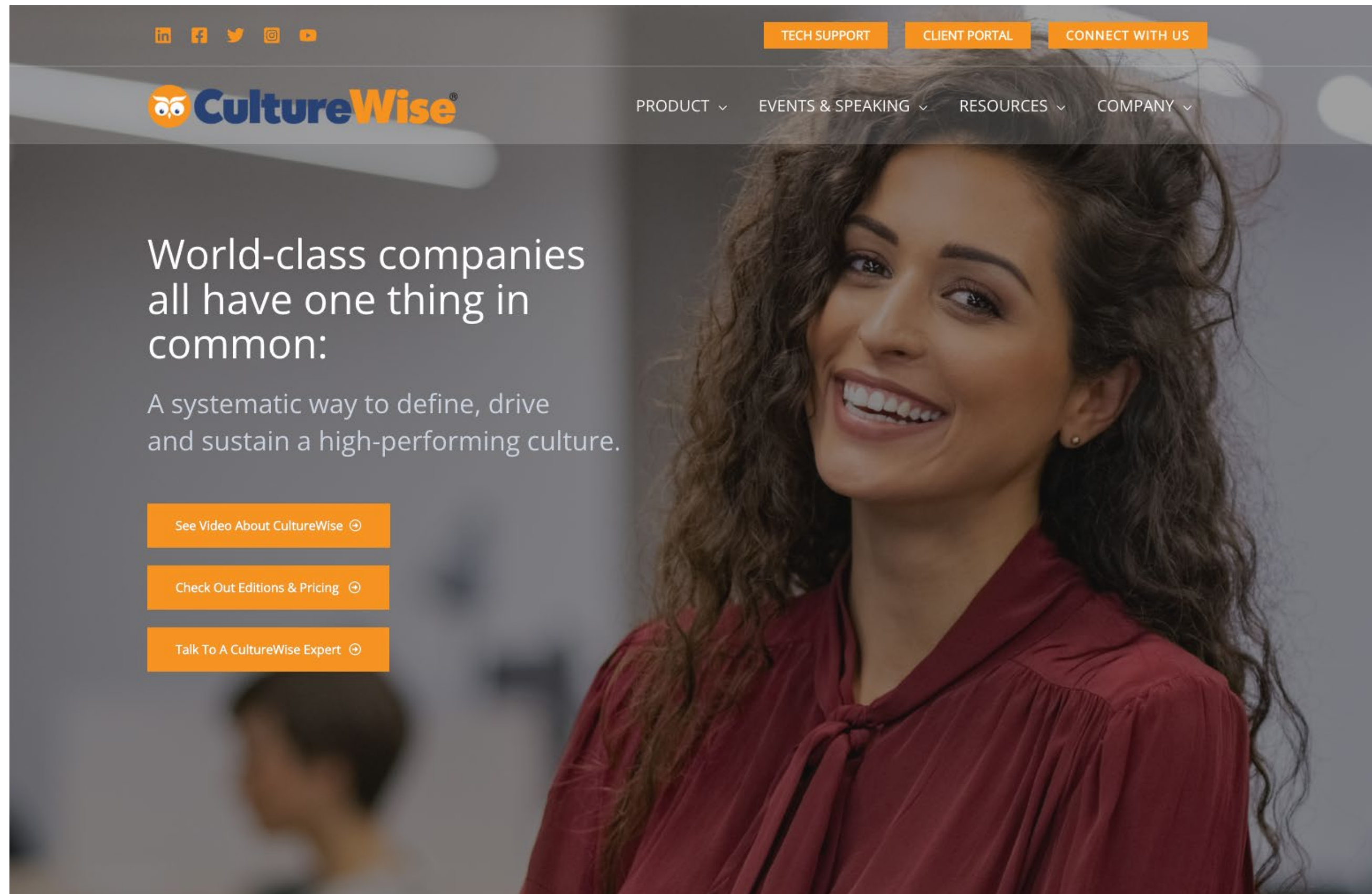


To share what you learned with your leadership team





# Additional resources



CULTURE  
*Matters* | NEWSLETTER





Let's connect!



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